U.S. 36 P3 Project Update High Performance Transportation Enterprise

Board of Director's Meeting

June 15, 2011

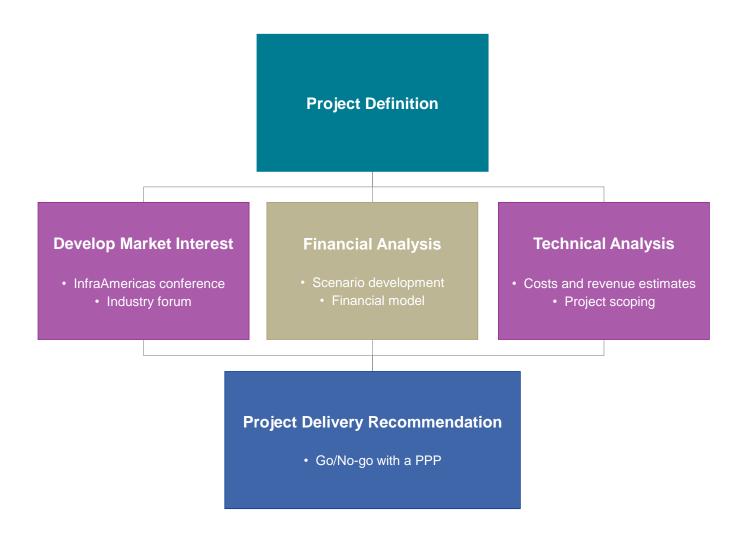
Agenda

U.S. 36 Project
U.S. 36 – Project Delivery Evaluation Approach
U.S. 36 – Short-Term Project Schedule
U.S. 36 – Market Outreach Objectives
U.S. 36 – Suggested Market Outreach Plan
U.S. 36 – Key Decisions
U.S. 36 – Financial Analysis Scenario Matrix
U.S. 36 – Steps to a PPP Procurement
U.S. 36 – Illustrative PPP Procurement Schedule

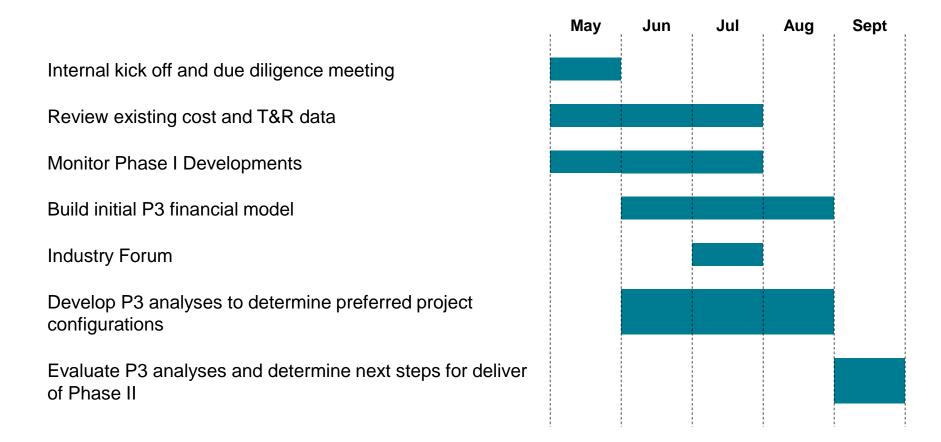
U.S. 36 Project



U.S. 36 P3 – Project Delivery Evaluation Approach



U.S. 36 P3 – Short-Term Project Schedule



U.S. 36 Market Outreach Objectives

- Colorado is a new entrant to the PPP market and needs to notify industry participants that they are serious about delivering projects
- Provide evidence to the market that PPPs and individual projects have state and local political support
- Create market interest in potential opportunities to stimulate competition among potential bidders for projects
- Provide some assurance that there is pipeline of projects to incentivize firms to dedicate resources to the State
- Educate the market as much as possible in advance of procurements to ensure a more streamlined process
- Solicit industry feedback that will help HPTE evaluate projects from a practical market-driven perspective

U.S. 36 P3 – Suggested Market Outreach Plan

June

- Use the InfraNews conference to create awareness and interest in Colorado's program
- Announce the industry forum and encourage participation at the InfraNews conference
- Develop database of potential industry participants and attendees
- Send out "Save the Date" notifications or press release

July

- Schedule industry forum for late July
- Publish details Industry Forum in appropriate media sources
- Develop agenda and determine the presenters
- Prepare forum presentation materials and logistical arrangements
- Invite local stakeholders
- Post as much information as possible on HPTE website (e.g. legislation, environmental documents)
- Prepare questions for one-on-one discussions

Forum - Late July

- Half to one day of formal presentations (depending on agenda)
- One-on-one discussions with developers on a first come first served basis

August

- Compile one-on-one discussion results to potentially incorporate into procurements
- Provide feedback to local stakeholders, as appropriate

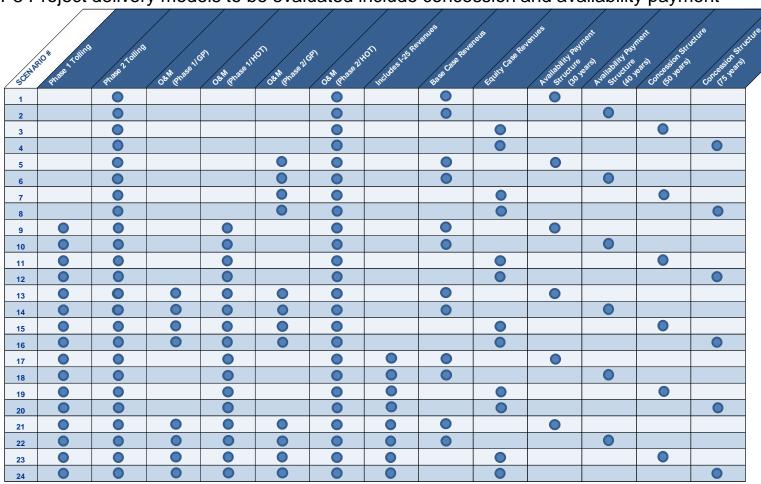
U.S. 36 P3 – Key Decisions

- What is the universe of feasible scenarios to analyze?
- What is the optimal project scope for a PPP project?
- Should the project be procured using an Availability Payment or Concession structure?
- What is the optimal contract length for HPTE?
- What sources of additional revenue or funding are available if necessary?
- What risks should HPTE retain and which should be transferred to the private sector?
- Does a PPP option provide better Value for Money than traditional public sector funding?
- How should operational and interface issues be addressed?
- Coordination with RTD to support both BRT/HOT components

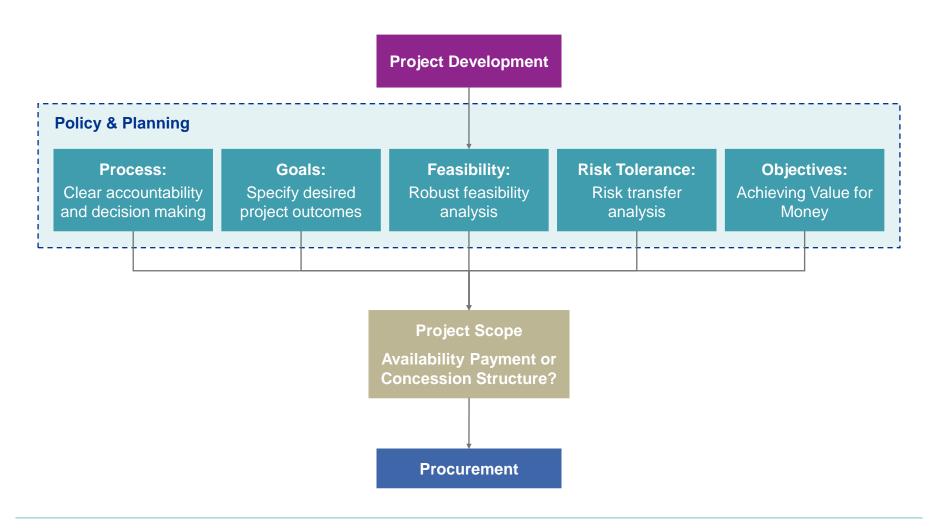
U.S. 36 P3 – Financial Analysis Scenario Matrix

A variety of potential project scoping and operational alternatives will be evaluated as part of the initial PPP feasibility analysis

■ P3 Project delivery models to be evaluated include concession and availability payment



U.S. 36 P3 – Steps to a PPP Procurement



U.S. 36 P3 – Illustrative PPP Procurement Schedule

